



The State of AI Value 2026

AI is live in real work.
Proof of what it changed is rare.

193

of 220 public AI claims show
substantial live operation

16

show strong attribution to AI

200

COMPANIES SCREENED

300

CLAIM HYPOTHESES

220

SCORED CLAIMS FROM 164
COMPANIES

10

EVIDENCE DIMENSIONS,
SCORED 0-4

00 EXECUTIVE SUMMARY

The gap is no longer deployment. It is attribution.

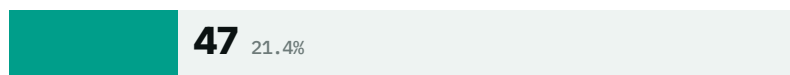
Across the 220-claim scored set, 193 claims show substantial live operation. Only 47 show a credible baseline, 36 material economics and 16 strong attribution. The recurring weakness is the bridge from deployed AI to attributable business consequence: what changed, against what baseline, at what full cost, and how much of the outcome can reasonably be connected to AI. The benchmark supplies the proof architecture — where evidence breaks and what stronger proof requires.

FROM OPERATION TO PROOF • SHARE OF 220 SCORED CLAIMS, DRAWN TO SCALE

Substantial live operation



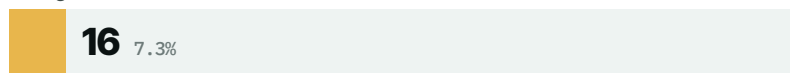
Credible baseline



Material economics



Strong attribution



The scored set: 220 claims admitted after scope and relevance filters.

7.3%

of scored claims show strong attribution — 16 of 220.

FIVE FINDINGS

- 01 Baseline, economics and attribution are the weakest dimensions** — 1.7, 1.7 and 1.1 on the 0–4 scale.
- 02 Governance is more visible than organisational learning.** 179 claims score at least 3 on governance; 56 on limitations and counterevidence.
- 03 Intervention claims average 67.3 versus 63.5** for portfolio claims.
- 04 Only 36 of 220 claims reach decision-useful public proof**, the benchmark's highest evidence-maturity category.
- 05 Evidence quality varies more by sector than by region:** sector means span 59.2–73.3; regional means span 62.0–70.0.

01 WHY THIS BENCHMARK EXISTS

Prevalence surveys answer a different question.

Large surveys have already established the broad market context. PwC's 2026 CEO survey found that 56% of respondents reported neither higher revenue nor lower cost from AI, while only 12% reported both. Deloitte surveyed 3,235 leaders across 24 countries. BCG surveyed 2,360 executives across 16 markets, and McKinsey's 2025 survey covered 1,993 participants in 105 nations. BlackRock estimates that annual investment in data centres and AI chips could exceed US\$700 billion by 2030.

Large surveys establish prevalence, investment, executive expectations and reported impact. **The Scalebotics benchmark inspects the evidence architecture underneath individual public claims.**

RESEARCH INSTRUMENT	PRIMARY UNIT	BEST USE	WHAT IT USUALLY CANNOT SHOW
Global executive survey	Respondent or organisation	Adoption, investment, reported outcomes and management practices	Whether one public company claim has a defensible boundary, cost bridge and causal chain
Technical or field experiment	Task or controlled intervention	Task-level causal effects under defined conditions	Whether effects survive workflow integration, full cost, authority and scale
Investment research	Capital market, infrastructure or industry	Capital intensity, scarcity and economic exposure	Whether a particular workflow created incremental enterprise value
Scalebotics public benchmark	Selected public AI value claim	What the public record proves, where it breaks and what evidence is missing	Undisclosed internal performance or population prevalence

02 RESEARCH DESIGN

The design begins with the claim, not the company logo.

A company may contribute an intervention claim, a portfolio claim, both, or neither. The initial universe deliberately includes strong disclosures, weak disclosures and companies for which no assessable public claim could be located. **The claim, not the company, is the analytical unit.** The public-evidence score summarises; the ten-dimension profile preserves the decision-relevant weaknesses.

RESEARCH LAYER	COUNT	DECISION
Companies screened	200	Broad market surface
Claim hypotheses screened	300	Balanced design: 150 intervention, 150 portfolio
Scored claims	220	Comparative scoring and findings
Reserve claims	37	Retained for later evidence or boundary clarification
Excluded claims	43	No assessable public claim, or wrong construct
Companies with at least one scored claim	164	Company-profile surface

03 EVIDENCE ARCHITECTURE

Ten dimensions make the proof gap visible.

Every scored claim is rated from 0 to 4 on each dimension. The raw total converts to a 0–100 public-evidence score, but the profile remains the primary diagnostic.

- 01 **Boundary.** Is the assessed use, population, period and scope stable enough to inspect?
- 02 **Workflow.** Where does AI enter real work, and what happens before and after the output?
- 03 **Outcome.** Is a worthwhile business, operational, customer, workforce or risk consequence named?
- 04 **Baseline.** Is there a credible prior state, comparison or alternative?
- 05 **Economics.** Are integration, review, correction, support, change and operating costs visible?
- 06 **Attribution.** How much of the observed change can reasonably be connected to the intervention?
- 07 **Live evidence.** Is the system operating in real work rather than a demonstration or aspiration?
- 08 **Governance.** Are ownership, review, restriction, escalation, remedy and authority visible?
- 09 **Limitations.** Does the record disclose uncertainty, trade-offs, failure, reversal or counterevidence?
- 10 **Traceability.** Can a reader locate and interrogate the evidence trail?

MEAN SCORE BY DIMENSION (0–4)

Traceability		3.90
Live evidence		3.44
Workflow		3.13
Boundary		3.02
Outcome		2.96
Governance		2.96
Limitations		2.17
Economics		1.69
Baseline		1.66
Attribution		1.14

1.14

Attribution is the weakest dimension. Baseline (1.66) and economics (1.69) follow.

04 OPERATION VERSUS ATTRIBUTION

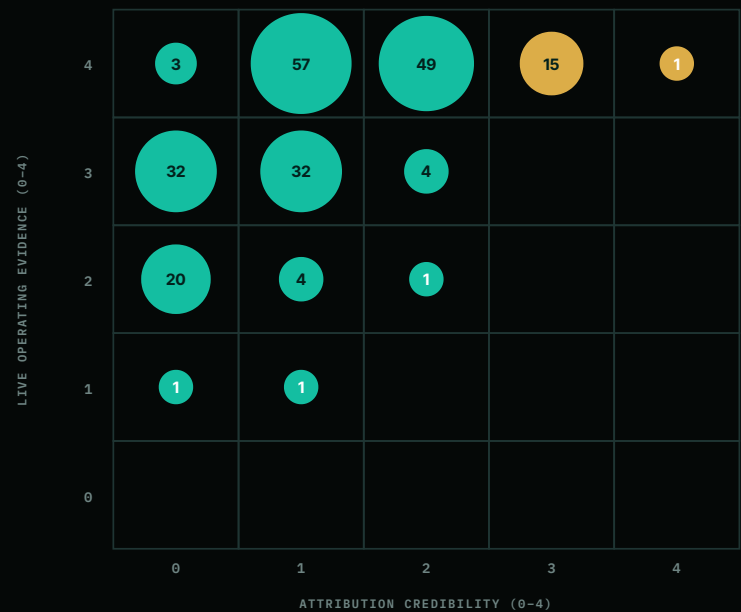
Live operation is common. Strong attribution is not.

87.7%

substantial live operation
193 of 220 claims

7.3%

strong attribution
16 of 220 claims



HOW TO READ THE MATRIX

Each circle counts claims with a given pair of scores. Rows show live operating evidence; columns show attribution credibility. Gold marks attribution of 3 or 4.

INTERPRETATION

Most claims stop before the public record can isolate AI's contribution from simultaneous change.

60 claims show the strongest live evidence (4) but attribution of 0 or 1. Only 1 claim reaches the top score on both.

05 BOUNDARIES AND SCREENING

Intervention claims are easier to inspect — but only modestly.

AVERAGE PUBLIC-EVIDENCE SCORE (0-100)

Intervention claims
96 claims



67.3

Portfolio claims
124 claims



63.5

+3.8

points for claims about one defined AI use

MANAGEMENT IMPLICATION

Ask what one intervention changed, for whom, against what baseline, at what full cost and with what confidence.

A workflow-level claim can show who used the system, what changed, what the comparison was and who bears the consequences. A portfolio claim combines use-case counts, adoption, expected value and investment across different boundaries.

SCREENING DISCIPLINE • 300 CLAIM HYPOTHESES

220

SCORED • 73.3%

37

RESERVE

43

EXCLUDED

Scored

Admitted for comparative scoring and findings.

Reserve

Needs boundary repair or more evidence.

Excluded

Did not pass core screens.

A benchmark is stronger when reserve and exclusion remain visible. Screening the misses increases credibility.

06 GOVERNANCE AND LEARNING

Governance is more visible **than learning.**

179

claims score at least 3 on governance

vs

56

score at least 3 on limitations and
counterevidence

Committees, principles and responsible-AI frameworks are increasingly disclosed. Fewer organisations disclose failed metrics, reversals, review burden, harmed groups, remedies or decisions changed by negative evidence.

A serious AI claim is stronger when the record survives counterevidence.

Evidence leaders: intervention claims

All 18 intervention claims scoring 82.5 or above, ranked by public-evidence score. Ties are shown in full.

COMPANY	SCORE	SELECTED CLAIM	STRONGEST PROOF	LARGEST REMAINING GAP
DHL Group	92.5 	AI-powered customer-service voicebot and operational knowledge capture	A bounded live service workflow, scale, review, exception learning and workforce consequence are unusually visible.	The record does not disclose a complete baseline, resolution/complaint profile or net financial value.
Mastercard	87.5 	AI-enhanced fraud detection and transaction-risk scoring	A bounded consequential workflow, live global scale and quantified detection improvement.	The record needs consistent denominators, false-positive/customer impact, full cost and independent causal validation.
Mercado Libre	87.5 	Employee-support GenAI bot and AI-enabled internal operations	Clear workflow, baseline, live scale and a strong operating outcome.	Full economics, quality and causal separation from concurrent process change are incomplete.
Nubank	87.5 	Customer-support AI agents across five production domains	Five production support domains, controlled A/B evidence and scaled live operation are directly documented.	Full operating economics and independently verified causal financial contribution remain incomplete.
Schneider Electric	87.5 	AI-enabled self-healing supply chain and customer-ticket routing	Bounded workflows, multiple operating outcomes and a monetised value claim.	The public page does not fully explain counterfactual design, time period, implementation cost or independent verification.
UPS	87.5 	ORION route optimisation	Rarely complete public intervention economics, operating scale and comparison evidence.	The evidence is older and blends operations research, optimisation and AI; current performance and governance require refresh.
Capital One	85.0 	ProtectID real-time auto-finance fraud detection	A bounded workflow, live consequence and monetised loss-prevention outcome.	The counterfactual, false-positive cost, implementation cost and independent validation are not public.
Toyota	85.0 	Toyota AI Platform for manufacturing model development and deployment	A bounded platform, baseline, live scale, capacity outcome and implementation comparison.	The case is vendor-hosted and does not fully disclose total cost, product-quality effects or independent attribution.
UnitedHealth Group	85.0 	AI-enabled member-service and benefits-assistance workflows	A live consequential workflow, high automation rate, operating scale and an economic target.	The record does not fully disclose eligibility errors, member outcomes, remedy, full cost or AI's causal share of the forecast savings.

07 EVIDENCE LEADERS · INTERVENTION (CONTINUED)

COMPANY	SCORE	SELECTED CLAIM	STRONGEST PROOF	LARGEST REMAINING GAP
BMO	82.5 	Lumi employee assistant for navigating policies and reducing helpdesk demand	A bounded knowledge-retrieval workflow, live use and a substantial operational outcome are disclosed.	The baseline period, quality/error rate, verification cost, staffing consequence and independent attribution are incomplete.
Baidu	82.5 	CoeusBI industrial-scale AI business-intelligence service	A bounded, production-scale intervention with technical comparisons and explicit user outcomes.	Full business economics, independent replication, workflow consequence and governance/remedy remain incomplete.
CGI	82.5 	AI-powered reverse engineering of a mission-critical federal financial system	The intervention boundary, workflow, scale, output and modernisation decision use are unusually explicit.	The public record does not disclose total cost, time saved against a baseline, independent accuracy validation or downstream financial outcome.
CVS Health	82.5 	AI-generated clinical-care summaries supporting Aetna nurses	A bounded clinical-support workflow, named users, live operation and a quantified capacity effect.	The public record does not disclose summary quality, patient outcomes, review burden, full cost or causal financial conversion.
Deere & Company	82.5 	See & Spray machine-vision weed detection and targeted application	A bounded live agricultural workflow, clear mechanism and direct resource-use outcome.	The public record needs a standardised baseline, full economics, agronomic quality and independent attribution across conditions.
GE Aerospace	82.5 	AI-powered engine inspection and preventative-maintenance tools	A bounded live workflow, explicit comparison and direct operating outcome.	Full cost, downstream fleet outcome and independent causal verification are not fully disclosed.
Ping An	82.5 	AI-enabled life-insurance underwriting	A bounded, high-volume underwriting workflow with a clear speed outcome.	Public evidence does not show prior turnaround, accuracy, adverse selection, appeal, customer distribution or full operating cost.
Procter & Gamble	82.5 	AI-enabled retail and field-sales decision support, including out-of-stock reduction	A bounded commercial workflow, credible baseline and quantified operating outcome.	The public record does not fully disclose implementation cost, sales/margin conversion or independent causal design.
Tencent	82.5 	AI-powered advertising targeting and engagement optimisation	A live, high-scale commercial optimisation workflow with a plausible mechanism and financial outcome.	The public record does not isolate incremental AI lift from ad load, demand, product mix and broader platform changes or disclose full AI cost.

READING RULE Leader scores identify unusually inspectable public AI records. Compare the strongest visible proof with the largest remaining gap; weak attribution and economics remain decision-relevant.

Evidence leaders: portfolio claims

All 14 portfolio claims scoring 80 or above. The same evidence boundary and scoring rules apply.

COMPANY	SCORE		SELECTED CLAIM	STRONGEST PROOF	LARGEST REMAINING GAP
Lloyds Banking Group	92.5		Enterprise AI portfolio across service, fraud, risk, relationship management and operations	The public record provides rare portfolio scale, monetised value, use-case domains and governance context.	The calculation, full-cost treatment, attribution method and distribution of the £50 million remain only partially visible.
DHL Group	90.0		AI portfolio across routing, maintenance, customer service, demand and network operations	The record supports a large live portfolio, named operating mechanisms and material workforce/governance counterevidence.	The group-level contribution of AI to profit, full cost and causal value remains only partially disclosed.
Bosch	85.0		Industrial AI portfolio across engineering, production, quality, maintenance and supply chain	The record supports substantial portfolio scale, industrial placement, product revenue ambitions and strategic commitment.	Investment and sales forecasts are not the same as realised enterprise value; portfolio cost and attribution remain partial.
Bradesco	85.0		Enterprise AI portfolio across service, fraud, risk, relationship management and operations	The record supports a long-running live portfolio, customer workflow, governance and some outcome evidence.	Portfolio-level economics and independent causal attribution are still incomplete.
Brookfield	82.5		AI infrastructure investment portfolio across data centres, power, compute and networks	The portfolio boundary, capital mechanism, counterparties and investment economics are unusually visible.	This is value from enabling AI infrastructure rather than proof that Brookfield's own AI-enabled workflows improved; projected market demand remains exposed to investment-cycle risk.
Ping An	82.5		AI portfolio across underwriting, claims, customer service and collections	A mature, live and consequential AI portfolio with strong workflow and operating evidence.	Full cost, error/appeal burden, independent outcome verification and causal financial attribution remain incomplete.
Santander	82.5		Enterprise AI portfolio across service, fraud, risk, relationship management and operations	A large portfolio, named economic ambition, employee scale and responsible-use architecture are visible.	The calculation, realised-versus-target composition, full-cost treatment and causal attribution remain partially disclosed.

07 EVIDENCE LEADERS • PORTFOLIO (CONTINUED)

COMPANY	SCORE	SELECTED CLAIM	STRONGEST PROOF	LARGEST REMAINING GAP
Alibaba	80.0 	AI and cloud product portfolio	A material, live commercial AI portfolio with direct revenue evidence and an explicit growth mechanism.	The record does not isolate model, cloud and conventional workload revenue, full capital economics or client realised value; counterevidence highlights monetisation pressure.
Baidu	80.0 	AI cloud, models, agents and autonomous-driving portfolio	A direct commercial portfolio result with live AI products and substantial revenue scale.	AI-powered revenue remains a broad category; full infrastructure cost, margin, customer outcome and causal contribution to group performance are not fully visible.
Celestica	80.0 	AI-enabled manufacturing and AI-infrastructure product portfolio	A material commercial AI-infrastructure portfolio and a separate internal AI-operating capability.	External AI demand and internal AI value are distinct; the public record does not isolate internal productivity or AI-attributable margin.
Nokia	80.0 	AI portfolio across network operations, service, sales, field work and customer retention	The record provides unusual AI-linked commercial scale and product-market outcome.	It primarily measures sales into the AI infrastructure buildout, not realised customer or internal workflow value.
TELUS	80.0 	Fuel iX portfolio and public customer-support assistant	Live customer-support outcomes, estimated call-volume savings, broad Fuel iX deployment and mature governance are directly documented.	Full portfolio economics, controlled causal attribution and independent outcome verification remain incomplete.
TSMC	80.0 	AI infrastructure and semiconductor portfolio	A large, live commercial portfolio with capital, demand and revenue relevance.	This measures the value of selling AI infrastructure, not the value of AI inside TSMC's own workflows; causal company-wide AI performance is a different construct.
Tencent	80.0 	AI portfolio across advertising, games, cloud, models and agents	A live portfolio with commercial outcomes, explicit investment and useful counterfactual-style disclosure of new-AI-product economics.	Portfolio effects remain mixed across mature AI optimisation and newer products, and causal attribution is incomplete.

READING RULE Leader scores identify unusually inspectable public AI records. Compare the strongest visible proof with the largest remaining gap; weak attribution and economics remain decision-relevant.

08 SECTOR AND REGIONAL PATTERNS

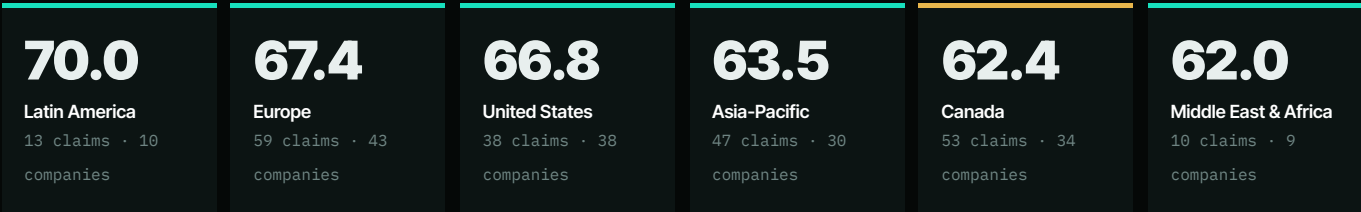
Evidence quality varies more by sector than by region.

Sector means span 14.1 points, from insurance (73.3) to mining & materials (59.2). Regional means span 8.0 points. Counts stay visible so small cells can be read directionally.

SECTOR MEAN PUBLIC-EVIDENCE SCORE (AXIS 50-80)



REGIONAL MEANS • BY COMPANY HEADQUARTERS



READING THE CUTS

Sector and regional means describe the selected claim set, not national or industry performance. Small cells — mining & materials (6 claims), insurance (10) and Middle East & Africa (10) — should be read directionally.

THE GAP HOLDS IN EVERY SECTOR

Strong attribution is scarce everywhere. No sector has more than 5 claims with attribution of 3 or 4, and 4 sectors have none: healthcare & life sciences, energy & utilities, telecommunications and mining & materials.

Canada-HQ firms show strong selected records — and the same attribution gap.

50

companies screened

53

scored claims from 34 companies

62.4

mean public-evidence score

3

of 53 show strong attribution

Regional grouping follows company headquarters; the evidence may span other operating markets. The table lists every Canada-HQ claim scoring 67.5 or above — 22 of 53 — including all ties.

COMPANY	PANEL	SCORE	SELECTED CLAIM	WHAT THE EVIDENCE SUPPORTS
BMO	Intervention	82.5 	Lumi employee assistant for navigating policies and reducing helpdesk demand	A bounded knowledge-retrieval workflow, live use and a substantial operational outcome are disclosed.
Brookfield	Portfolio	82.5 	AI infrastructure investment portfolio across data centres, power, compute and networks	The portfolio boundary, capital mechanism, counterparties and investment economics are unusually visible.
CGI	Intervention	82.5 	AI-powered reverse engineering of a mission-critical federal financial system	The intervention boundary, workflow, scale, output and modernisation decision use are unusually explicit.
Celestica	Portfolio	80.0 	AI-enabled manufacturing and AI-infrastructure product portfolio	A material commercial AI-infrastructure portfolio and a separate internal AI-operating capability.
Manulife	Intervention	80.0 	Three AI sales and advisor enablement tools across Canada and U.S. wealth and asset management	A bounded three-tool advisor/sales evidence record with clear workflow placement, scaled live use, operating outcomes, partial economic consequence and explicit governance/human-oversight language.
TELUS	Portfolio	80.0 	Fuel iX portfolio and public customer-support assistant	Live customer-support outcomes, estimated call-volume savings, broad Fuel iX deployment and mature governance are directly documented.
BMO	Portfolio	77.5 	Enterprise AI portfolio across personalisation, underwriting, software delivery and operations	The portfolio discloses multiple named workflows, operating scale and several financial or operational outcomes.
Brookfield	Intervention	77.5 	AI-factory infrastructure development combining power, data-centre shells and compute capacity	A bounded infrastructure intervention and commercial mechanism are visible.

09 CANADA-HEADQUARTERED CLAIMS (CONTINUED)

COMPANY	PANEL	SCORE		SELECTED CLAIM	WHAT THE EVIDENCE SUPPORTS
Intact Financial	Portfolio	77.5		AI portfolio across pricing, risk selection, claims and operations	A consequential live insurance portfolio with a quantified economic ambition and mature governance.
Magna International	Portfolio	77.5		Industrial AI portfolio across quality, maintenance, safety, energy and supply chain	A scaled, concrete industrial portfolio with multiple operating mechanisms.
Magna International	Intervention	75.0		AI machine vision and predictive maintenance in manufacturing	Multiple live industrial interventions with clear placement and plausible quality, uptime and efficiency mechanisms.
Sun Life	Intervention	75.0		AI-enabled underwriting and advisor workflows in Canada	Live Canadian advisor and underwriting workflows show 11,000+ client conversations, 15-30 minute session savings and faster qualifying decisions.
Great-West Lifeco	Intervention	72.5		Irish Life AI claims summarisation and productivity tool	A bounded live claims workflow with named customer and operational outcomes.
CIBC	Intervention	70.0		AI-powered voice assistant for customer service	A specific customer-service intervention and live deployment are visible, with external recognition of design quality.
Loblaw	Intervention	70.0		PC Optimum AI personalisation and gamification	A live, large-scale loyalty and personalisation workflow with a direct customer-behaviour measure.
Thomson Reuters	Portfolio	70.0		CoCounsel professional AI platform across regulated work	Large operating reach, a defined professional workflow and substantial reported task-time effects.
Alimentation Couche-Tard	Intervention	67.5		Mashgin AI-powered smart checkout across Circle K and Couche-Tard stores	The workflow, global deployment scale and a direct customer-time outcome are visible.
BlackBerry	Portfolio	67.5		AI-enabled cybersecurity and embedded-systems product portfolio	AI is embedded in commercial products and has measurable product-market exposure.
CAE	Intervention	67.5		AI-enabled mission-crew assessment using simulation, biometrics and cognitive-load analysis	The training workflow, affected users and intended performance mechanism are explicit.
Canadian National Railway	Intervention	67.5		Machine-vision rolling-stock inspection and predictive maintenance	A bounded, live operational workflow and the system's placement in inspection are visible.
Intact Financial	Intervention	67.5		AI-enabled pricing, risk selection and fraud prioritisation	A live, consequential insurance-decision workflow with governance and business relevance.
Shopify	Intervention	67.5		Sidekick merchant assistant embedded in the commerce workflow	Large, current operating use and concrete workflow activity; counterevidence exposes rising operating expense.

CANADA MANAGEMENT IMPLICATION

Publish one intervention-level value record before presenting a portfolio total. Keep the boundary, baseline, full economics, attribution method, limitations and consequence record visible.

Six moves from deployment to proof.

01

BOARD / EXECUTIVE COMMITTEE

Require one claim to be reconstructed across all ten dimensions before accepting a portfolio total.

02

FINANCE

Separate forecast, annualised run rate and realised value; include review, correction and change cost.

03

OPERATIONS

Measure end-to-end workflow effects, not only local task speed.

04

AI / TECHNOLOGY LEADERS

Preserve source, version, boundary and change records so evidence remains current.

05

RISK / GOVERNANCE

Test review capacity, restriction, remedy and shutdown in practice.

06

COMMUNICATIONS / INVESTOR RELATIONS

Disclose one decision-grade intervention record and material counterevidence.

11 METHOD, LIMITATIONS AND SOURCES

The research system is inspectable — and deliberately bounded.

This report was produced through a human-directed, AI-augmented research system. Specialised AI workflows supported source discovery, claim extraction, comparison, contradiction testing, scoring, analysis and production. Scalebotics retained responsibility for the methodology, source standards, claim boundaries, scoring decisions, interpretation and final conclusions.

LIMITATIONS

- The sample is a designed public-evidence benchmark, not a probability sample of all companies.
- A low score can reflect weak public disclosure rather than weak internal performance.
- Provider, commissioned and company-reported evidence is admissible but labelled and challenged.
- The 75-claim adversarial QA pass was AI-assisted and is not an independent human inter-rater reliability study.
- Scores are versioned and may change when stronger evidence, company corrections or counterevidence emerges.
- The public-evidence score is a communication device, not a validated measure of hidden organisational performance.

SCORE PRESENTATION

Scores are shown to one decimal and rounded half up. Leader and Canada tables use stated score thresholds and include every tied claim.

REFERENCES AND EXTERNAL CONTEXT

1. **PwC, 29th Global CEO Survey 2026**
4,454 CEOs across 95 countries and territories; 56% reported neither higher revenue nor lower costs from AI, while 12% reported both.
2. **Deloitte, The State of AI in the Enterprise 2026**
3,235 business and IT leaders across 24 countries; split equally between technology and line-of-business respondents.
3. **BCG, AI Radar 2026**
2,360 executives across 16 markets and nine industries, including 640 CEOs.
4. **McKinsey, The State of AI 2025**
1,993 participants across 105 nations; workflow redesign and leadership ownership distinguish reported high performers.
5. **BlackRock Investment Institute, Digital disruption and AI**
Estimates annual investment in data centres and AI chips could exceed US\$700 billion by 2030.
6. **OECD/JRC, Handbook on Constructing Composite Indicators**
Methodological anchor for construct design, weighting, aggregation, sensitivity and transparent communication.
7. **NIST AI Risk Management Framework**
Lifecycle governance reference used to cross-check governance, measurement and runtime-management concepts.

12 APPENDIX A · EVIDENCE-MATURITY DISTRIBUTION

Evidence-maturity distribution

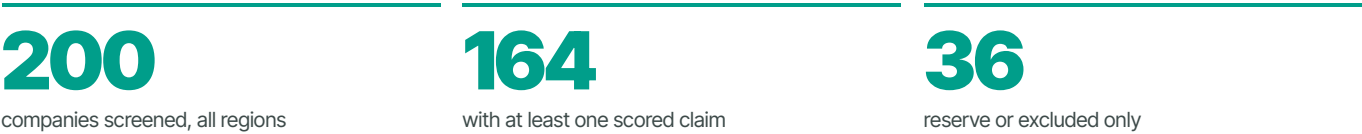
Distribution across the 220 scored claims.



13 APPENDIX B · 200-COMPANY INDEX

The full screen, including the misses.

The index preserves the full screen: companies with scored claims, reserve-only companies and excluded-only companies. A low or absent score can reflect limited public disclosure rather than weak internal performance. Scores appear only for scored claims; reserve and excluded rows show a dash.



Index columns. Company · sector · screen status · scored claims · top score · what the public record shows for the company's strongest claim, drawn from the registry's evidence capture.

13 APPENDIX B · 200-COMPANY INDEX · ROWS 1-20

#	COMPANY	SECTOR	STATUS	CLAIMS	TOP SCORE	WHAT THE PUBLIC RECORD SHOWS
ASIA-PACIFIC						
1	Reliance Industries	Energy & utilities	Scored	2	57.5	Reliance's 2025-26 report and AGM materials position AI as a group-wide capability across Jio, retail, media and enterprise work, while a...
2	ANZ	Financial services	Scored	1	47.5	A real governance context and a bounded assistant design are visible.
3	Bank of Queensland	Financial services	Scored	1	40.0	Bank of Queensland reports that 70% of Microsoft 365 Copilot users save two and a half to five hours a week, with uses including meeting...
4	Commonwealth Bank of Australia	Financial services	Scored	1	55.0	Enterprise commitment, governance context and unusually strong counterevidence about economics and work quality.
5	DBS	Financial services	Scored	1	67.5	DBS reports that in 2025 it ran more than 2,000 AI models across over 430 use cases, generating about S\$1 billion in economic value, up...
6	ICBC	Financial services	Scored	2	65.0	ICBC states that AI models have achieved RMB10-billion-level practical application across investment-research assistants, internal audit...
7	Macquarie Group	Financial services	Scored	2	50.0	Macquarie's annual reporting places AI inside its Corporate Operations Group and broader technology capability; external profiles report...
8	Westpac	Financial services	Scored	2	55.0	Westpac reports generative-AI capabilities operating in mortgage operations and financial markets and more than 15,000 staff using...
9	Ping An	Insurance	Scored	2	82.5	Ping An states that 94% of life policies were underwritten within seconds in 2025 using big data, AI and machine learning.
10	Hitachi	Manufacturing & industrials	Scored	1	67.5	Large live internal use and a named support-workflow application.
11	Hon Hai / Foxconn	Manufacturing & industrials	Scored	2	57.5	Foxconn is expanding AI servers, smart manufacturing, robotics and its own language model while reporting record 2025 growth in...
12	Honda	Manufacturing & industrials	Scored	2	47.5	Honda's 2025 integrated report describes generative AI used to reduce routine work and standardise business processes.
13	Hyundai Motor	Manufacturing & industrials	Scored	2	62.5	Hyundai's new Georgia metaplant uses AI, robotics and digital twins across inspection, quality and troubleshooting, with more than twenty...
14	Kia	Manufacturing & industrials	Scored	2	55.0	Kia has increased investment in AI, software-defined vehicles and physical AI, including plans for humanoid robots and strategic...
15	Mitsubishi Electric	Manufacturing & industrials	Scored	2	67.5	Mitsubishi Electric reports validating smart-manufacturing solutions in group factories where multiple AI agents support production...
16	Panasonic	Manufacturing & industrials	Scored	2	60.0	Panasonic's integrated reporting describes generative AI used to build more productive processes and support restructuring; the group...
17	Toyota	Manufacturing & industrials	Scored	1	85.0	A bounded platform, baseline, live scale, capacity outcome and implementation comparison.
18	JD.com	Retail & consumer	Scored	2	70.0	JD reports AI deeply integrated into its supply chain; AI customer service handled 4.2 billion promotion-period inquiries, while more...
19	Alibaba	Technology & software	Scored	2	80.0	Alibaba reports triple-digit AI-related product revenue growth for ten consecutive quarters and 36% Cloud Intelligence growth in the...
20	Baidu	Technology & software	Scored	2	82.5	Baidu's technical paper reports CoeusBI deployed across multiple business lines for thousands of daily users, with improvements in query...

13 APPENDIX B · 200-COMPANY INDEX · ROWS 21-40

#	COMPANY	SECTOR	STATUS	CLAIMS	TOP SCORE	WHAT THE PUBLIC RECORD SHOWS
ASIA-PACIFIC						
21	Fujitsu	Technology & software	Scored	1	67.5	Large live professional workflow penetration and an explicit productivity mechanism.
22	Infosys	Technology & software	Scored	2	75.0	Infosys' annual report is organised around enterprise AI, with a large trained workforce and a growing AI-services revenue contribution...
23	Rakuten	Technology & software	Scored	2	77.5	Rakuten expects Raptor to launch in at least ten businesses and deliver JPY4.3 billion in annualised 2026 cost savings through AI chat...
24	Samsung Electronics	Technology & software	Scored	1	60.0	Large live AI-enabled product and infrastructure exposure with financial scale.
25	Sony	Technology & software	Scored	1	60.0	Sony's corporate report integrates AI into creative entertainment, imaging, games and R&D strategy.
26	TSMC	Technology & software	Scored	1	80.0	TSMC is the manufacturing bottleneck for advanced AI chips and is expanding advanced-node and packaging capacity in response to sustained...
27	Tata Consultancy Services	Technology & software	Scored	1	77.5	TCS reports US\$2.3 billion in annualised AI-services revenue and plans thousands of forward-deployed engineers to support client...
28	Tencent	Technology & software	Scored	2	82.5	Tencent states that AI improved advertising targeting and supported engagement; marketing-services revenue rose materially while Q1 2026...
29	SK Telecom	Telecoms	Scored	1	70.0	A bounded, live AI-agent service with substantial adoption and specific workflow functions.
30	Singtel	Telecoms	Scored	1	47.5	Strategic commitment and operating-scale platform context.
CANADA						
31	Canadian Natural Resources	Energy & utilities	Excluded only	0	—	Public 2025 disclosure does not identify a bounded AI-enabled field-operations intervention.
32	Cenovus Energy	Energy & utilities	Excluded only	0	—	The current public record reviewed describes Cenovus operations and digital risk but did not surface a bounded AI intervention or...
33	Enbridge	Energy & utilities	Scored	1	52.5	Enbridge states that it uses AI to advance safety, emissions reduction and asset optimisation, with board oversight of AI-related risk.
34	Fortis	Energy & utilities	Excluded only	0	—	Fortis' 2025 results and public materials reviewed did not expose a bounded AI value claim.
35	Hydro One	Energy & utilities	Excluded only	0	—	Hydro One's current public site and report search did not surface a sufficiently specific AI intervention or value claim.
36	Suncor Energy	Energy & utilities	Excluded only	0	—	The 2025 public reporting reviewed for Suncor Energy did not expose a bounded internal AI value claim; prominent AI references concern...
37	TC Energy	Energy & utilities	Excluded only	0	—	The 2025 public reporting reviewed for TC Energy did not expose a bounded internal AI value claim; prominent AI references concern...
38	BMO	Financial services	Scored	2	82.5	BMO reports that Lumi helps frontline staff navigate more than 8,000 policies and produced a 60% reduction in helpdesk call volumes.
39	Brookfield	Financial services	Scored	2	82.5	Brookfield frames AI infrastructure as a multi-trillion-dollar investment opportunity and reports large contracted power and data-centre...
40	CIBC	Financial services	Scored	2	70.0	CIBC's AI-powered voice assistant received two customer-experience awards and operates inside a live customer-service channel.

13 APPENDIX B · 200-COMPANY INDEX · ROWS 41-60

#	COMPANY	SECTOR	STATUS	CLAIMS	TOP SCORE	WHAT THE PUBLIC RECORD SHOWS
CANADA						
41	National Bank of Canada	Financial services	Excluded only	0	—	National Bank of Canada's 2025 reporting acknowledges AI-related innovation and risk, but the captured record does not describe a stable...
42	Power Corporation of Canada	Financial services	Excluded only	0	—	Power Corporation of Canada's 2025 reporting acknowledges AI-related innovation and risk, but the captured record does not describe a...
43	RBC	Financial services	Scored	1	57.5	RBC disclosed at its 2025 investor day a target of C\$700 million to C\$1 billion in enterprise value from AI by 2027, measured as...
44	Scotiabank	Financial services	Scored	2	65.0	Scotiabank reports embedding AI into work and client service and developing AI capable of decisions and autonomous tasks in Commercial...
45	TD Bank	Financial services	Scored	1	55.0	TD set a target of about C\$1 billion in annual value from AI, announced at its 2025 investor day, and reports that roughly 75 AI use...
46	Great-West Lifeco	Insurance	Scored	2	72.5	Irish Life's claims AI summarisation and productivity tool entered full production for specific claim types and reportedly enabled faster...
47	Intact Financial	Insurance	Scored	2	77.5	Intact positions data and AI as a competitive advantage in pricing and risk selection and has announced a target of C\$500 million in...
48	Manulife	Insurance	Scored	1	80.0	Manulife wealth and asset management discloses three distinct live tools across Canada Wealth, U.S.
49	Sun Life	Insurance	Scored	1	75.0	Sun Life's 2025 MD&A reports median response times for individual-insurance applications in a target segment reduced by close to half...
50	Bombardier	Manufacturing & industrials	Scored	2	57.5	Bombardier and partners describe advanced AI predictions intended to reduce maintenance cost and aircraft downtime and improve customer...
51	CAE	Manufacturing & industrials	Scored	2	67.5	CAE and UNSW describe an AI-based assessment system combining simulation, cognitive science and biometrics to evaluate mission crews and...
52	Celestica	Manufacturing & industrials	Scored	2	80.0	Celestica reported 28% 2025 revenue growth and strong AI-data-centre demand while also disclosing AI use across manufacturing and...
53	Linamar	Manufacturing & industrials	Reserve only	0	—	Linamar's 2025 report references AI-driven computing technology and advanced products but does not disclose a stable internal AI value...
54	Magna International	Manufacturing & industrials	Scored	2	77.5	Magna reports AI embedded in five operating areas across a global network of more than 300 plants, including factory and supply-chain...
55	Barrick Gold	Mining & materials	Scored	2	50.0	The ExoSphere deployment is described as improving data acquisition and processing, resource identification and decision speed in...
56	Cameco	Mining & materials	Excluded only	0	—	The 2025 annual and sustainability reports were screened; captured AI references concern external data-centre electricity demand rather...
57	Nutrien	Mining & materials	Excluded only	0	—	The 2025 public materials captured for Nutrien did not expose a bounded AI value claim with measurable outcomes.
58	Teck Resources	Mining & materials	Excluded only	0	—	The 2025 public materials captured for Teck Resources did not expose a bounded AI value claim with measurable outcomes.
59	Alimentation Couche-Tard	Retail & consumer	Scored	2	67.5	The retailer announced more than 10,000 AI-powered checkout systems across over 7,000 stores, with checkout-time improvement stated at up...
60	Canadian Tire	Retail & consumer	Scored	1	52.5	Specific customer and merchandising workflows, authoritative data inputs and responsible-AI programme design.

13 APPENDIX B · 200-COMPANY INDEX · ROWS 61-80

#	COMPANY	SECTOR	STATUS	CLAIMS	TOP SCORE	WHAT THE PUBLIC RECORD SHOWS
CANADA						
61	Dollarama	Retail & consumer	Reserve only	0	—	Dollarama states that it leverages AI technologies to enhance its business, but the public disclosure does not identify a specific...
62	Empire Company	Retail & consumer	Scored	2	65.0	AI and machine-learning recommendations are used to improve message, timing, channel and customer relevance in Scene+.
63	Loblaw	Retail & consumer	Scored	2	70.0	Loblaw reports that PC Optimum used AI and gamification to engage consumers, who redeemed more than C\$1 billion in points in 2025.
64	Restaurant Brands International	Retail & consumer	Scored	2	65.0	Burger King is piloting AI headsets and the BK Assistant platform in 500 US restaurants for recipes, inventory, facilities and...
65	BlackBerry	Technology & software	Scored	2	67.5	BlackBerry's public AI portfolio spans Cylance cybersecurity, QNX-enabled autonomous and robotic systems, and AI-assisted secure...
66	CGI	Technology & software	Scored	2	82.5	CGI reports extracting and validating 4,748 entities and 5,856 relationships and mapping workflows across more than 40 systems to...
67	Constellation Software	Technology & software	Scored	1	45.0	The company describes AI product development and internal use across its decentralised vertical-market-software businesses, while...
68	Descartes Systems	Technology & software	Scored	1	57.5	Descartes describes AI and advanced analytics embedded in logistics planning, execution and visibility products used by customers across...
69	Kinaxis	Technology & software	Scored	1	65.0	Kinaxis positions Maestro as an AI-driven supply-chain decision-intelligence and orchestration platform and reports continued commercial...
70	OpenText	Technology & software	Scored	1	50.0	OpenText describes AI embedded across information-management, security and automation products and reports its broader cloud and ARR...
71	Shopify	Technology & software	Scored	1	67.5	Large, current operating use and concrete workflow activity; counterevidence exposes rising operating expense.
72	Thomson Reuters	Technology & software	Scored	1	70.0	Large operating reach, a defined professional workflow and substantial reported task-time effects.
73	BCE / Bell Canada	Telecoms	Scored	1	42.5	AI is in live enterprise use and connected to named customer and commercial objectives.
74	Quebecor	Telecoms	Reserve only	0	—	The reviewed public record does not disclose a sufficiently defined enterprise AI portfolio or measured AI value outcomes.
75	Rogers Communications	Telecoms	Scored	2	50.0	Public discussion indicates AI chatbots are being used in customer service, with reported labour displacement concerns, but official...
76	TELUS	Telecoms	Scored	1	80.0	TELUS reports that the Fuel iX-powered customer-support tool lets 60% of users resolve issues without escalation and estimates \$11...
77	Air Canada	Transport & logistics	Scored	2	47.5	Air Canada states it has built AI solutions in-house since 2018, including tools to optimise flying schedules and improve maintenance...
78	Canadian National Railway	Transport & logistics	Scored	1	67.5	A bounded, live operational workflow and the system's placement in inspection are visible.
79	Canadian Pacific Kansas City	Transport & logistics	Reserve only	0	—	CPKC operates a data-rich railway and secondary analysis describes predictive-maintenance and optimisation capabilities, but the annual...
80	WestJet	Transport & logistics	Reserve only	0	—	WestJet previously launched the Juliet AI chatbot and currently offers live chat, but no current portfolio-level AI value evidence was...

13 APPENDIX B · 200-COMPANY INDEX · ROWS 81-100

#	COMPANY	SECTOR	STATUS	CLAIMS	TOP SCORE	WHAT THE PUBLIC RECORD SHOWS
EUROPE						
81	BP	Energy & utilities	Scored	2	77.5	BP's Palantir-enabled digital-twin and LLM work supports engineers by analysing operational data and generating advice across sites.
82	Shell	Energy & utilities	Scored	2	75.0	Shell describes predictive-maintenance models at assets such as Perdido and agentic/technical decision-support development with SLB.
83	TotalEnergies	Energy & utilities	Scored	2	75.0	MethaneLive and related AI systems use equipment data to detect weak signals, anticipate maintenance and support methane-emissions...
84	BBVA	Financial services	Scored	1	55.0	BBVA expanded ChatGPT Enterprise from about 3,000 to 11,000 licences in 2025 and then to its 120,000 employees; it reports more than 80%...
85	BNP Paribas	Financial services	Scored	2	67.5	BNP Paribas' internal IB Portal mines prior pitch materials and public/private data to accelerate banker research and pitch preparation...
86	Barclays	Financial services	Reserve only	0	—	Barclays publicly identifies AI as part of its technology and banking transformation, but the captured record does not provide a...
87	HSBC	Financial services	Scored	2	67.5	HSBC reports more than 600 AI use cases in operation across fraud, cyber security, transaction monitoring, customer service and risk...
88	ING	Financial services	Scored	1	52.5	ING reports AI-enabled coding and growing agentic-payment and automation work across banking and technology.
89	Klarna	Financial services	Scored	1	77.5	Klarna reported that its AI assistant handled 2.3 million conversations in its first month (about two-thirds of chats), cutting average...
90	Lloyds Banking Group	Financial services	Scored	2	92.5	Lloyds reports around 50 live GenAI use cases delivering approximately £50 million of value in 2025 across customer interactions...
91	Santander	Financial services	Scored	2	82.5	Santander states that its AI-first strategy has measurable impact, extends AI access to 185,000 employees and targets more than €1...
92	UBS	Financial services	Scored	2	65.0	UBS reports broad AI investment in wealth management, internal assistants, onboarding, KYC and AI-generated analyst content, with human...
93	AstraZeneca	Healthcare & life sciences	Scored	1	55.0	AI is integrated across named R&D workflows and strategic capability building.
94	Novo Nordisk	Healthcare & life sciences	Scored	1	52.5	Novo Nordisk is expanding AI across drug development, workforce training, manufacturing and supply chain, including a 2026 OpenAI...
95	Philips	Healthcare & life sciences	Scored	2	75.0	Philips has a substantial AI-enabled health-technology portfolio in imaging, diagnostics, remote operations and clinical workflow; a...
96	Roche	Healthcare & life sciences	Scored	2	75.0	Roche reports AI across diagnostics, drug discovery, modelling, data analysis and clinical development and expanded a large GPU estate to...
97	Sanofi	Healthcare & life sciences	Scored	1	65.0	Sanofi has an AI Centre of Excellence and partnerships with OpenAI and Formation Bio to accelerate R&D and build data/AI products.
98	AXA	Insurance	Scored	1	65.0	AXA describes data and AI as core to insurance transformation under a human-centric responsible-AI framework across customer, employee...
99	Allianz	Insurance	Scored	1	67.5	Allianz is expanding AI and automation across service and claims, with reported potential displacement of call-centre roles in travel...
100	Airbus	Manufacturing & industrials	Scored	1	67.5	Airbus identifies AI use in knowledge extraction, computer vision, anomaly detection, conversational assistance and aerospace operations.

13 APPENDIX B · 200-COMPANY INDEX · ROWS 101-120

#	COMPANY	SECTOR	STATUS	CLAIMS	TOP SCORE	WHAT THE PUBLIC RECORD SHOWS
EUROPE						
101	BMW Group	Manufacturing & industrials	Scored	1	67.5	A specific live manufacturing step and substantial operating volume.
102	Bosch	Manufacturing & industrials	Scored	2	85.0	Bosch plans more than €2.5 billion in AI investment through 2027 and applies AI across manufacturing, supply chain, mobility, products...
103	Eaton	Manufacturing & industrials	Scored	1	57.5	Eaton used Microsoft 365 Copilot to document more than 9,000 standard operating procedures, cutting the time per SOP from about an hour...
104	Mercedes-Benz	Manufacturing & industrials	Scored	1	65.0	A clearly placed production intervention, mechanism and predeclared outcome.
105	Rolls-Royce	Manufacturing & industrials	Scored	1	50.0	A named maintenance workflow and intended operating/economic outcomes.
106	Schneider Electric	Manufacturing & industrials	Scored	1	87.5	Bounded workflows, multiple operating outcomes and a monetised value claim.
107	Siemens	Manufacturing & industrials	Scored	1	37.5	Siemens launched a generative-AI Industrial Copilot for maintenance in 2025 and reports that first pilot use cases saved on average 25%...
108	Volvo Group	Manufacturing & industrials	Scored	1	67.5	Volvo Group reports AI and physical-AI activity in autonomous trucking, product development and connected transport solutions.
109	Glencore	Mining & materials	Reserve only	0	—	The reviewed corporate record does not disclose an assessable enterprise AI portfolio with named outcomes.
110	Rio Tinto	Mining & materials	Scored	2	72.5	Rio Tinto's AI-enabled mining operations include autonomous systems and process/maintenance optimisation, but the captured public sources...
111	Carrefour	Retail & consumer	Scored	2	72.5	Carrefour uses AI and data across store decisions, employee tools, supply chain and customer experience and links greater use of...
112	Danone	Retail & consumer	Scored	1	60.0	Danone describes AI across R&I, digital twins, virtual labs, smart packaging, predictive modelling and broader operations.
113	H&M	Retail & consumer	Scored	2	77.5	H&M uses AI across assortment, demand, pricing, supply chain, marketing and store/digital integration under a responsible-AI framework.
114	Inditex	Retail & consumer	Scored	2	65.0	Inditex uses AI-enabled virtual assistance, recommendations, logistics and omnichannel data across a large global retail system.
115	L'Oréal	Retail & consumer	Scored	1	77.5	Defined internal tools, substantial live use, a survey baseline and an explicit capacity-reinvestment theory.
116	Nestlé	Retail & consumer	Scored	1	62.5	Specific finance workflows, live global deployment and an operating mechanism.
117	Unilever	Retail & consumer	Scored	1	47.5	Unilever's 2025 annual report makes becoming 'Fit for the AI Age' one of three strategic pillars; the company reports training more than...
118	ASML	Technology & software	Scored	1	67.5	ASML reports AI-driven semiconductor demand and uses advanced computational systems in product development and operations.
119	SAP	Technology & software	Scored	1	60.0	Large live product portfolio, governance infrastructure and unusually candid counterevidence.
120	Deutsche Telekom	Telecoms	Scored	1	57.5	A named strategic outcome and enterprise portfolio direction.

13 APPENDIX B · 200-COMPANY INDEX · ROWS 121-140

#	COMPANY	SECTOR	STATUS	CLAIMS	TOP SCORE	WHAT THE PUBLIC RECORD SHOWS
EUROPE						
121	Ericsson	Telecoms	Scored	1	67.5	Ericsson sells and deploys AI-driven network automation, analytics and orchestration across mobile and enterprise networks.
122	Nokia	Telecoms	Scored	1	80.0	Nokia's new strategy centres on AI-era network transformation; Q2 2026 AI and cloud customer sales doubled to €446 million with €2.8...
123	Vodafone	Telecoms	Scored	1	60.0	Enterprise scale and named workflow families are visible.
124	A.P. Moller-Maersk	Transport & logistics	Scored	1	70.0	A bounded live operational system, authoritative data stream and direct decision placement.
125	DHL Group	Transport & logistics	Scored	2	92.5	DHL's German voicebot handles more than one million calls monthly; staff review transcripts, correct dialect failures and move into...
LATIN AMERICA						
126	Petrobras	Energy & utilities	Scored	1	62.5	Petrobras is increasing AI, supercomputing, geoscience and operational technology investment across a large energy portfolio.
127	Banco do Brasil	Financial services	Scored	1	70.0	Banco do Brasil operates AI across critical banking functions and has implemented a unified lifecycle and continuous-monitoring...
128	Bradesco	Financial services	Scored	2	85.0	BIA has operated since 2016 across customer support, transactions and investment recommendations under a trusted-AI framework, with...
129	Itaú Unibanco	Financial services	Scored	1	47.5	AI is a live strategic and operating portfolio priority.
130	Nubank	Financial services	Scored	1	87.5	Five production customer-support deployments are documented.
131	Vale	Mining & materials	Scored	2	65.0	Vale's first R&D&I report describes more than 350 projects, US\$685 million invested in 2025 and 45 applied AI solutions from mine to...
132	FEMSA	Retail & consumer	Scored	2	72.5	FEMSA reports completing the Juntos+ rollout across its markets, surpassing 1.3 million monthly active buyers and using AI for...
133	Mercado Libre	Retail & consumer	Scored	1	87.5	Clear workflow, baseline, live scale and a strong operating outcome.
134	América Móvil	Telecoms	Scored	1	50.0	América Móvil describes AI, cloud and IoT as components of connectivity and digital solutions, including customer decarbonisation and...
135	LATAM Airlines	Transport & logistics	Scored	1	80.0	A highly bounded customer-service workflow, live performance and direct comparison.
MIDDLE EAST & AFRICA						
136	Sasol	Energy & utilities	Scored	1	47.5	The 2025 integrated report explicitly states that Sasol is exploring AI and GenAI value cases and records associated information...
137	Saudi Aramco	Energy & utilities	Scored	1	75.0	A strong operating example with multiple quantified outcomes inside a wider enterprise AI portfolio.
138	Emirates NBD	Financial services	Scored	1	47.5	Large portfolio activity, live customer-service deployment and governance context.
139	First Abu Dhabi Bank	Financial services	Reserve only	0	—	The company was screened, but no sufficiently detailed current public AI portfolio evidence was located in the captured source set.
140	Standard Bank Group	Financial services	Scored	1	65.0	Standard Bank states that it is extracting tangible value from AI after foundational technology investment and documents governance and...

13 APPENDIX B · 200-COMPANY INDEX · ROWS 141-160

#	COMPANY	SECTOR	STATUS	CLAIMS	TOP SCORE	WHAT THE PUBLIC RECORD SHOWS
MIDDLE EAST & AFRICA						
141	Naspers / Prosus	Technology & software	Scored	1	65.0	Naspers/Prosus frames itself as AI-first, describes application-layer investment and operating use across its consumer internet...
142	MTN Group	Telecoms	Scored	2	62.5	MTN launched an AI assistant to help customers navigate MoMo services through messaging channels; later reporting documents a Responsible...
143	e&	Telecoms	Scored	1	72.5	e& reports scaled AI use and an AI-governance platform designed to manage models, compliance and ROI across the enterprise.
144	Emirates Group	Transport & logistics	Scored	1	75.0	Emirates reports an AED 85 million investment in more than 200 biometric cameras across Terminal 3 to support faster, more seamless...
145	Qatar Airways	Transport & logistics	Scored	1	55.0	Qatar Airways reports Sama embedded in its app to answer travel questions and design itineraries, alongside broader AI and data...
UNITED STATES						
146	Chevron	Energy & utilities	Reserve only	0	—	Chevron states that AI and advanced analytics support efficiency and smarter operational decisions.
147	ExxonMobil	Energy & utilities	Reserve only	0	—	ExxonMobil describes AI use in operational efficiency and decision support alongside governance and risk controls.
148	BNY	Financial services	Scored	1	62.5	BNY reports that its Eliza enterprise AI platform reached 96% employee adoption in the first half of 2025, supports more than 125 live...
149	Bank of America	Financial services	Scored	1	67.5	Bank of America reports that more than 90% of its employees use Erica for Employees, its internal AI assistant for IT and HR support, and...
150	Capital One	Financial services	Scored	1	85.0	A bounded workflow, live consequence and monetised loss-prevention outcome.
151	Citigroup	Financial services	Reserve only	0	—	Citi's 2025 annual report discusses AI as part of technology modernisation and enterprise risk management.
152	Goldman Sachs	Financial services	Reserve only	0	—	Goldman Sachs publishes substantial AI research and discusses enterprise applications, but the captured public record does not provide a...
153	JPMorgan Chase	Financial services	Scored	1	52.5	JPMorgan Chase reported at its 2025 investor day nearly 60% year-on-year growth in value from AI and machine learning, with mature...
154	Mastercard	Financial services	Scored	1	87.5	Mastercard reports AI enhancements improving fraud-detection rates by 20% and, in some applications, up to 300%, while blocking billions...
155	Morgan Stanley	Financial services	Scored	1	72.5	Morgan Stanley reports that 98% of financial-advisor teams use the AI @ Morgan Stanley Assistant; Debrief, launched in 2024, drafts...
156	Visa	Financial services	Scored	1	70.0	A consequential live fraud workflow with strong governance and operating scale.
157	Wells Fargo	Financial services	Scored	1	70.0	Wells Fargo reports Fargo surpassing 20.1 million users in 2024 and continued investment in generative AI for automation and client...
158	CVS Health	Healthcare & life sciences	Scored	1	82.5	CVS Health reports that Aetna AI-generated clinical-care summaries save nurses up to 90 minutes per day; an internal AI assistant has...
159	Eli Lilly	Healthcare & life sciences	Scored	1	67.5	Lilly launched TuneLab, making models derived from more than \$1 billion in research investment available to biotechnology companies...
160	Johnson & Johnson	Healthcare & life sciences	Scored	1	65.0	J&J describes machine-learning analysis of demand fluctuations and supplier performance to predict disruption, and documents AI...

13 APPENDIX B · 200-COMPANY INDEX · ROWS 161-180

#	COMPANY	SECTOR	STATUS	CLAIMS	TOP SCORE	WHAT THE PUBLIC RECORD SHOWS
UNITED STATES						
161	Moderna	Healthcare & life sciences	Scored	1	40.0	Moderna deployed ChatGPT Enterprise after an internal mChat assistant reached about 80% adoption; employees built more than 750 custom...
162	Pfizer	Healthcare & life sciences	Scored	1	70.0	Pfizer describes AI across its business and previously estimated potential value of \$750 million to \$1 billion, including content...
163	UnitedHealth Group	Healthcare & life sciences	Scored	1	85.0	UnitedHealth reports that 94% of Benefit Assist payments were automated in 2025 and that more than 80% of member calls leverage AI tools...
164	3M	Manufacturing & industrials	Reserve only	0	—	3M's 2025 filing describes AI supporting R&D, operations and customer-facing tools across the enterprise.
165	Boeing	Manufacturing & industrials	Reserve only	0	—	Boeing describes digital engineering, smart-factory, autonomy and AI capabilities across design and production.
166	Caterpillar	Manufacturing & industrials	Scored	1	52.5	Caterpillar describes AI across connected equipment, product support and enterprise productivity and has launched an AI assistant.
167	Deere & Company	Manufacturing & industrials	Scored	1	82.5	Deere's See & Spray system uses computer vision to distinguish crops from weeds and selectively apply herbicide, with reported reductions...
168	Dow	Manufacturing & industrials	Scored	1	50.0	Dow built a Copilot Studio agent that reads about 100,000 freight-invoice PDFs a year across up to 4,000 daily shipments to flag...
169	Ford	Manufacturing & industrials	Scored	1	52.5	Ford describes AI use across product development, manufacturing and supply-chain monitoring, including efforts to identify risk and...
170	GE Aerospace	Manufacturing & industrials	Scored	1	82.5	A bounded live workflow, explicit comparison and direct operating outcome.
171	General Motors	Manufacturing & industrials	Scored	1	72.5	GM describes Risk Intelligence, SupplyAlert and SupplyHealth tools launched from 2022 to improve visibility and response speed across...
172	Honeywell	Manufacturing & industrials	Scored	1	47.5	A concrete industrial maintenance and operator-assistance placement.
173	Lockheed Martin	Manufacturing & industrials	Reserve only	0	—	Lockheed Martin describes AI-enabled decision support, engineering and efficiency across industrial and mission contexts.
174	Tesla	Manufacturing & industrials	Reserve only	0	—	Tesla reports sharply higher AI-related R&D and capital investment as it transitions toward physical AI, autonomy and robotics.
175	Amazon	Retail & consumer	Scored	1	55.0	Live portfolio deployment inside a large fulfilment and delivery estate.
176	Coca-Cola	Retail & consumer	Reserve only	0	—	Coca-Cola's filing describes AI, digital capabilities and workforce skills as strategic enablers.
177	Costco	Retail & consumer	Excluded only	0	—	No sufficiently bounded, current public AI marketing/content intervention was located in the reviewed official record.
178	Home Depot	Retail & consumer	Scored	1	57.5	Home Depot describes Magic Apron and AI Blueprint Takeoffs intended to make project planning and product guidance faster and more...
179	Nike	Retail & consumer	Excluded only	0	—	No sufficiently bounded current public AI personalisation intervention with measurable outcomes was located.
180	PepsiCo	Retail & consumer	Scored	1	52.5	PepsiCo announced AI and digital-twin pilots with Siemens and NVIDIA across manufacturing and supply-chain contexts.

13 APPENDIX B · 200-COMPANY INDEX · ROWS 181-200

#	COMPANY	SECTOR	STATUS	CLAIMS	TOP SCORE	WHAT THE PUBLIC RECORD SHOWS
UNITED STATES						
181	Procter & Gamble	Retail & consumer	Scored	1	82.5	P&G reports AI-enabled insights reducing out-of-stock rates by 15%; other tools support more than 800 sales representatives and improve...
182	Starbucks	Retail & consumer	Scored	1	67.5	Starbucks links Smart Queue and AI-enabled scheduling/supply-chain tools to store transformation and reports peak throughput below four...
183	Target	Retail & consumer	Reserve only	0	—	Target reports AI capabilities across merchandising, planning, inventory and personalisation and describes AI-driven recommendation and...
184	Walmart	Retail & consumer	Scored	1	57.5	Walmart reports that its generative-AI Trend-to-Product tool cut fashion lead times by up to 18 weeks, from 24–26 weeks to 6–8 weeks with...
185	AMD	Technology & software	Scored	1	62.5	AMD reports substantial AI-compute product activity and documents progress against an energy-efficiency goal for accelerated computing.
186	Adobe	Technology & software	Scored	1	60.0	Adobe reports live Firefly and enterprise AI capabilities across creative and marketing work; a commissioned TEI study reports customer...
187	Alphabet / Google	Technology & software	Scored	1	62.5	AI-linked commercial demand, live product scale and a traceable internal productivity research programme.
188	Apple	Technology & software	Reserve only	0	—	Apple reports live Apple Intelligence features across supported devices and substantial investment in US technology and AI infrastructure.
189	Cisco	Technology & software	Reserve only	0	—	Cisco reports AI investment and references AI agents supporting customer experience and renewals.
190	IBM	Technology & software	Scored	1	72.5	Commercial scale, explicit workflow embedding and a broad operating thesis.
191	Intel	Technology & software	Reserve only	0	—	Intel's 2025 filing describes a revised AI strategy focused on inference GPUs, CPUs, accelerators and foundry opportunities, while...
192	Meta Platforms	Technology & software	Reserve only	0	—	Meta reports Meta AI approaching one billion monthly active users and substantial AI-driven product and infrastructure investment...
193	Microsoft	Technology & software	Scored	1	60.0	Scale, strategic commitment, live products and enterprise infrastructure are visible.
194	NVIDIA	Technology & software	Scored	1	77.5	NVIDIA reports exceptional data-centre and AI-infrastructure revenue growth, product demand and substantial ecosystem adoption.
195	Oracle	Technology & software	Reserve only	0	—	Oracle reports rapid AI-related cloud growth and live AI training/inference workloads across its enterprise platform.
196	Palantir	Technology & software	Scored	1	77.5	Palantir reports very high US commercial and total revenue growth linked to its AI Platform and customer deployments.
197	Salesforce	Technology & software	Scored	1	75.0	Named commercial and operating outcomes at live scale, with a clear service-workflow example.
198	ServiceNow	Technology & software	Scored	1	55.0	ServiceNow reports that internal AI agents, run on its own platform as 'customer zero', deliver an estimated US\$325 million in annualised...
199	FedEx	Transport & logistics	Scored	1	60.0	FedEx reports offering AI-powered post-purchase and returns capabilities; users report up to 85% forecasting accuracy and 40% improvement...
200	UPS	Transport & logistics	Scored	1	87.5	Rarely complete public intervention economics, operating scale and comparison evidence.

APPENDIX C · DATA AND CORRECTION ACCESS

The complete 300-claim registry, scored set, reserve and exclusion log, company profiles, source register, sector analysis, regional analysis and QA sample are supplied in the accompanying workbook and machine-readable data files.